

Health & Well Being Board

Meeting the Financial Challenge – An overview of the Council's Budget 2013/14 and beyond

Stuart Booth – Director of Financial Services

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The Financial Challenge

- The scale of financial challenges / risks facing local government is <u>set</u> to continue for at least until 2017 (possibly a decade).
- Increasing financial risk transferred to local councils through the local government finance and welfare reform changes and restrictions on finances eg CT Referenda.
- Sustainable medium/long term financial planning is <u>now even more</u> <u>critical!!</u>

...... the lack of financial certainty e.g the next Spending Review is only to be announced in late June 2013, and the likelihood of further finance reform / restrictions makes financial planning extremely difficult



Rotherham Metropolitan Borough Council Where Everyone Matters

What this means for Rotherham?

Never faced such financial challenges before...

2010/11 £5m (emergency budget)

- 2011/12 £30m

- 2012/13 £20m

- 2013/14 £20m

- 2014/15 £20m+?

-2015/16 £??m

Localisation could have significant, adverse impact on future Council resources



Approach Taken

- Established a clear set of budget principles
- Started early in redesigning services and budget.....reduced head count in last 2 years by over 1,000 and have pushed back the financial 'cliff edge' into later years (2015/16?)
- Strategic re-positioning and re-integration of its partnerships eg RBT and 2010 Rotherham allowing further savings to be made
- Focus on reducing the 'back office' to a minimum level over 15% reduction in last 2 years
- Concentrated on reducing management posts which have reduced by 26% at Director level and 43% from next tier overall management reduction of 19%; while front line reduction has only been 8%.

Rotherham's 2013/14 Budget Challenge (1)



Initial Funding Gap in MTFS £14.1m

Additional challenges (October):

Specific grants rolled into Formula Grant at reduced levels (net)+£2.9m

Freezing Council Tax +£2.2m

– CTRS 8.5% max pass through to working age claimants+£1.0m

Revised Funding Gap £20.2m



Meeting the Challenge (2)

By working together with a clear set of budget principles, we have managed to meet the budget challenge while protecting front line services and those most in need in the borough, and minimising job losses

- over 70% (c£14m) of savings proposals <u>do not</u> affect front line service delivery - key examples being:
 - Reviewing inflationary assumptions (£4m) and MTFS assumptions (£0.9m)
 - Further back office streamlining (£2.2m)
 - Rationalising customer access (£0.5m)
 - Realising benefits from improved cash flow management (£2.4m)
 - Maximising opportunities through joint working on Public Health/NHS (£0.8m)
 - Working with partner organisations to improve efficiency (£1m)
 - Maximise income from other sources (£0.8m)



Meeting the challenge (3)

- The remaining savings will come from:
 - o Front Line Services:

| Children and Young Peoples | £1.776m |
|--------------------------------------------------------------|-----------------|
| Neighbourhoods and Adult Social Care | £2.974m |
| EDS (excl Customer contact) | £1.000m |
| Staff savings to be agreed with TUs | £0.300m |
| Critical Friend Reviews of Front line se | ervices £0.341m |

- Further job losses expected to be contained at 50 to 60 FTEs
- Accepted the CT Freeze Scheme to protect low income families who are vulnerable in the borough.



Meeting the challenge (3)

- Designed Council Tax Reduction Scheme (CTRS) to protect vulnerable groups by retaining income disregards, allowances and premiums and by taking up the Government's Transitional Grant Support Scheme.
- Used reform of CT discounts and exemptions to minimise cost of CTRS to working age claimants – likely cost £1.56 per week in a Band A property
- Maintaining Financial Resilience through:
 - sustainable budgeting
 - Effective, medium term management of reserves to meet future significant risks – circa £7m General Reserve

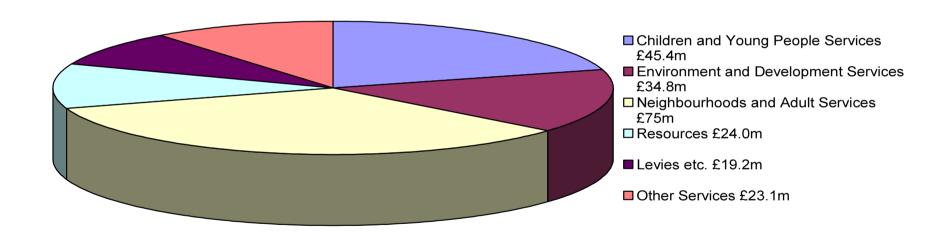
RMBC Revenue Budget 2013/14



| | | Summary | | |
|-------------|----------------------|-----------------|--------------------|--|
| Directorate | Gross Expenditure | Gross Income | Net Expenditure | |
| | | | | |
| | £ | £ | £ | |
| CYPS | 276,238,494 | -230,824,494 | 45,414,000 | |
| EDS | 80,133,120 | -29,462,201 | 50,670,920 | |
| NAS | 125,248,989 | -50,291,989 | 74,957,000 | |
| Resources | 156,392,212 | -129,777,697 | 26,614,516 | |
| Central | 35,417,273 | -11,599,708 | 23,817,565 | |
| RMBC Total | 673,430,087 | -451,956,089 | 221,474,000 | |

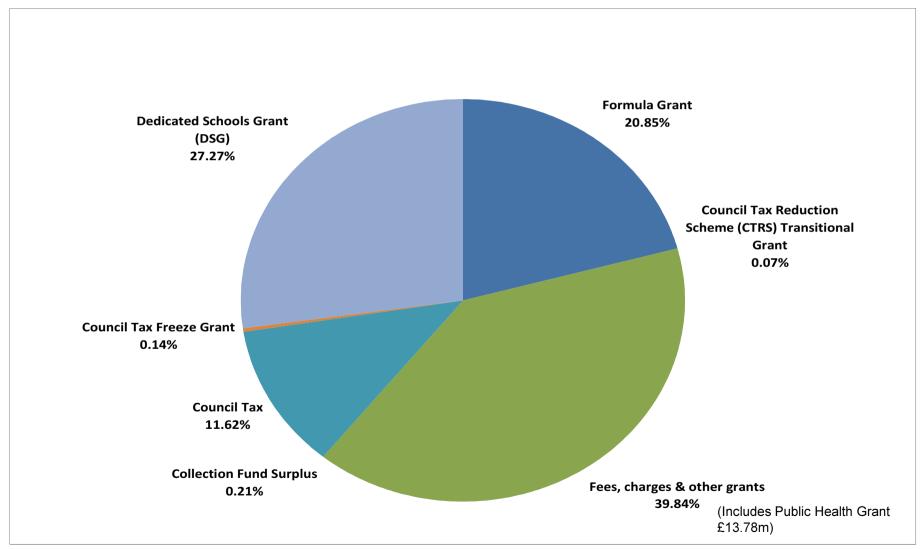
RMBC Directorate's Net Revenue Budget 2013/14 £221.474m





RMBC Income 2013/14







Future Years'.....Financial Challenge (1)

What do we know or expect to happen?

- Significant reductions in resources are anticipated for 2014/15 nationally
 a reduction of 8.6% is planned! In Rotherham 9.1%!!
- Next Spending Review to be announced ...by end June 2013
- Chancellors view......austerity programme needs to be extended until (at least) 2018 – Autumn Statement
- Further restrictions on finances may come forward e.g more stringent CT referenda principles for those not accepting CT Freeze grant have been muted!
- Further reform of LG Finance bringing about a further transfer of risk to LG Finances???



Future Years'.....Financial Challenge (2)

What do we know or expect to happen?

- Impact of localisation of Business Rates first year?
- Other likely Formula Funding changes eg Education, social care
- Impact on local economy of welfare reform changes eg CTRS, Bedroom Tax etc – including need to annually review CTRS scheme; loss of Transitional Grant (£0.5m); introduction of Universal Credits
- Impact of Triennial Revaluation of LG Pension Fund April 2014

• Pressure to prioritise local economic growth initiatives to stimulate the local economy